```
            UNITED STATES
                SECURITIES AND EXCHANGE COMMISSION
                    WASHINGTON, DC 20549
                    FORM 10-Q
            [x] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)
                OF THE SECURITIES EXCHANGE ACT OF 1934
                    OR
                [ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR
                15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
```



```
            (Address of Principal Executive Offices)
            Registrant's Telephone Number (612) 835-1874
                    --------------
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or \(15(d)\) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES X X
----- -----
APPLICABLE ONLY TO CORPORATE ISSUERS:
Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the close of the latest practicable date.
```

Class

-     - ----------------------------------

Common Stock, \$.33-1/3 Par Value

Outstanding at September 30, 1995
-------------------------------------$13,496,818$

```
Description
Page
```

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PART I

-     - -----

Item 1.
Financial Statements
Consolidated Balance Sheets as of September 2, 1995 and February 25, 1995

Consolidated Results of Operations for the Three Months and Six Months Ended September 2, 1995 and August 27, 1994

Consolidated Statements of Cash Flows for the Six Months Ended September 2, 1995 and August 27, 1994

Notes to Consolidated Financial Statements

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations 7-9

PART II Other Information

-     - -------

Item 6. Exhibits
Exhibit Index
10

Exhibit II

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                                    -2-
APOGEE ENTERPRISES, INC. AND SUBSIDIARIES
                        CONSOLIDATED BALANCE SHEETS
(Thousands of Dollars)
```


## ASSETS

Current assets
Cash and cash equivalents (including restricted funds of $\$ 874$ and $\$ 885$, respectively)

| 14,686 | $\$ 2,894$ |
| ---: | ---: |
| 164,341 | 165,099 |
| 55,243 | 54,559 |
|  |  |
| 17,409 | 19,606 |
| 10,984 | 10,384 |


| Other current assets | 2,174 | 4,278 |
| :---: | :---: | :---: |
| Total current assets | 264,837 | 256,820 |
| Property, plant and equipment, net | 72,349 | 75,028 |
| Investments in and advances to affiliated companies | 16,042 | 15,016 |
| Intangible assets, at cost less accumulated amortization | 8,515 | 8,383 |
| Deferred tax assets | 5,682 | 5,082 |
| Other assets | 2,121 | 1,599 |
| Total assets | \$369,546 | \$361,928 |
| LIABILITIES AND SHAREHOLDERS' EQUITY |  |  |
| Current liabilities |  |  |
| Accounts payable | \$ 51,208 | \$ 53,793 |
| Accrued expenses | 46,185 | 41,168 |
| Billings in excess of costs and earnings on uncompleted contracts | 16,729 | 17,717 |
| Accrued income taxes | 10,024 | 10,454 |
| Notes payable | 7,600 | 7,065 |
| Current installments of long-term debt | 5,369 | 5,522 |
| Total current liabilities | 137,115 | 135,719 |
| Long-term debt | 79,689 | 80,566 |
| Other long-term liabilities | 20,382 | 21,014 |
| Shareholders' equity |  |  |
| Common stock, \$.33-1/3 par value; authorized $50,000,000$ shares; issued and outstanding 13,488,000 and |  |  |
| 13,443,000 shares, respectively | 4,496 | 4,481 |
| Additional paid-in capital | 20,124 | 19,345 |
| Retained earnings | 107,740 | 100,803 |
| Total shareholders' equity | 132,360 | 124,629 |
| Total liabilities and shareholders' equity | \$369,546 | \$361,928 |

See accompanying notes to consolidated financial statements.

$$
\begin{gathered}
-3- \\
\text { APOGEE ENTERPRISES, INC. AND SUBSIDIARIES } \\
\text { CONSOLIDATED RESULTS OF OPERATIONS } \\
\text { FOR THE THREE MONTHS AND SIX MONTHS ENDED } \\
\text { SEPTEMBER 2, } 1995 \text { AND AUGUST } 27,1994 \\
\text { (Thousands of Dollars Except Share and Per Share Amounts) }
\end{gathered}
$$

|  | Three Months Ended |  |  |  | Six Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{aligned} & \text { ember 2, } \\ & 1995 \end{aligned}$ |  | $\begin{aligned} & \text { gust 27, } \\ & 1994 \end{aligned}$ |  | $\begin{aligned} & \text { tember 2, } \\ & 1995 \end{aligned}$ |  | $\begin{aligned} & \text { ast 27, } \\ & 1994 \end{aligned}$ |
| Net sales | \$ | 222,186 | \$ | 185,971 | \$ | 441,218 | \$ | 364,898 |
| Cost of sales |  | 190,362 |  | 156,731 |  | 377,469 |  | 310,270 |
| Gross profit |  | 31,824 |  | 29,240 |  | 63,749 |  | 54,628 |

Selling, general and

| administrative expenses |  | 21,126 |  | 21,765 |  | 45,253 |  | 42,435 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating income |  | 10,698 |  | 7,475 |  | 18,496 |  | 12,193 |
| Interest expense |  | 1,711 |  | 821 |  | 3,463 |  | 1,383 |
| Other income, net |  | (161) |  | - |  | (161) |  | - |
| Earnings before income taxes and other items below |  | 9,148 |  | 6,654 |  | 15,194 |  | 10,810 |
| Income taxes |  | 3,301 |  | 2,779 |  | 5,698 |  | 4,512 |
| Equity in net earnings of affiliated companies |  | 226 |  | (294) |  | 149 |  | (471) |
| Minority interest |  | (25) |  | (125) |  | 220 |  | (125) |
| Net earnings | \$ | 5,646 | \$ | 4,294 | \$ | 9,127 | \$ | 6,894 |
| Earnings per share: | \$ | . 41 | \$ | . 32 | \$ | . 67 | \$ | . 51 |
| Weighted average number of common shares and common share equivalents outstanding |  |  |  |  |  |  |  |  |
|  | 13,637,000 |  | 13,447,000 |  | 13,630,000 |  | 13,412,000 |  |
| Cash dividends per common share | \$ | . 08 | \$ | . 075 | \$ | .16 | 15 |  |

See accompanying notes to consolidated financial statements.

-4 -<br>APOGEE ENTERPRISES, INC. AND SUBSIDIARIES<br>CONSOLIDATED STATEMENTS OF CASH FLOWS<br>FOR THE SIX MONTHS ENDED SEPTEMBER 2, 1995 AND AUGUST 27, 1994<br>(Thousands of Dollars)

|  |  | 1995 |  | 1994 |
| :---: | :---: | :---: | :---: | :---: |
| OPERATING ACTIVITIES |  |  |  |  |
| Net earnings | \$ | 9,127 | \$ | 6,894 |
| Adjustments to reconcile net earnings to net cash used in operating activities: |  |  |  |  |
| Depreciation and amortization |  | 8,283 |  | 7,649 |
| Provision for losses on accounts receivable |  | 632 |  | 1,037 |
| Noncurrent deferred income taxes |  | $(1,200)$ |  | (600) |
| Gain on sale of Nanik Window Coverings Group |  | $(4,709)$ |  | - |
| Equity in net earnings of affiliated companies |  |  |  |  |
| Minority interest in net earnings |  | 220 |  | (125) |
| Other, net |  | ( 343 ) |  | 315 |
| Changes in operating assets and liabilities, net of effect of acquisitions: |  |  |  |  |
| Receivables |  | $(3,892)$ |  | 1,406 |
| Inventories |  | $(5,280)$ |  | $(5,796)$ |
| Costs and earnings in excess of billings on uncompleted contracts |  | 2,197 |  | (1,451) |
| Other current assets |  | 1,959 |  | 480 |
| Accounts payable and accrued expenses |  | 1,671 |  | $(11,101)$ |
| Billings in excess of costs and earnings on uncompleted contracts |  | (988) |  | 2,327 |
| Accrued and current deferred income taxes |  | (430) |  | 1,238 |


| Other long-term liabilities | 780 | 512 |
| :---: | :---: | :---: |
| Net cash provided by operating activities | 8,176 | 2,314 |
| INVESTING ACTIVITIES |  |  |
| Capital expenditures | $(9,536)$ | $(11,909)$ |
| Acquisition of businesses, net of cash acquired | (446) | (272) |
| Investments in and advances to affiliated companies | $(2,807)$ | 613 |
| Proceeds on sale of Nanik Window Coverings Group | 18,250 | - |
| Other, net | 231 | (156) |
| Net cash provided by (used in) investing activities | 5,692 | (11, 724 ) |
| FINANCING ACTIVITIES |  |  |
| Increase/(decrease) in notes payable | 535 | $(5,350)$ |
| Proceeds from issuance of long-term debt | - | 15,000 |
| Payments on long-term debt | $(1,030)$ | (423) |
| Proceeds from issuance of common stock | 819 | 1,356 |
| Purchase and retirement of common stock | (240) | - |
| Dividends paid | $(2,160)$ | (2,005) |
| Net cash (used in) provided by financing activities | $(2,076)$ | 8,578 |
| Increase/decrease in cash | 11,792 | (832) |
| Cash and cash equivalents at beginning of period | 2,894 | 10,824 |
| Cash and cash equivalents at end of period | \$14,686 | \$ 9,992 |

See accompanying notes to consolidated financial statements.

APOGEE ENTERPRISES, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

1. Summary of Significant Accounting Policies

Principles of Consolidation

In the opinion of the Company, the accompanying unaudited consolidated financial statements contain all adjustments (consisting of only normal recurring accruals) necessary to present fairly the financial position as of September 2, 1995 and February 25, 1995, and the results of operations for the three months and six months ended September 2, 1995 and August 27, 1994 and cash flows for the six months ended September 2, 1995 and August 27, 1994.

The financial statements and notes are presented as permitted by Form 10-Q and do not contain certain information included in the Company's annual consolidated financial statements and related notes.

The results of operations for the six-month period ended September 2, 1995 and August 27, 1994 are not necessarily indicative of the results to be expected for the full year.

Accounting period
------------------

The Company's fiscal year ends on the Saturday closest to February 28. Each interim quarter ends on the Saturday closest to the end of the months of May, August and November. The first quarter of fiscal 1996 consisted of 14 weeks while the first quarter of fiscal 1995 had 13 weeks. Consequently, Fiscal 1996 is a fifty-three week year while 1995 is a fifty-two week year.
2. Inventories

Inventories consist of the following:

Raw materials and supplies
In process
Finished goods

| $\$ 14,383$ | $\$ 14,802$ |
| ---: | ---: |
| 2,708 | 3,232 |
| 38,152 | 36,525 |
| ------ | ----- |
| $\$ 55,243$ | $\$ 54,559$ |
| $=======$ | $======$ |
|  |  |
| $-6-$ |  |

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

SALES AND EARNINGS
SALS
Second quarter net earnings of $\$ 5.6$ million, or 41 cents per share, were 31\% greater than last year's $\$ 4.3$ million, or 32 cents a share. Revenues rose 19\%, to $\$ 222$ million, from $\$ 186$ million a year ago. Year-to-date net earnings were up $32 \%$ to $\$ 9.1$ million, or 67 cents per share, from $\$ 6.9$ million, or 51 cents per share, a year ago. Revenues for the first six months jumped 21\%, to \$441 million, as both of the Company's segments reported double-digit increases in each of the two quarters.

The following table presents the percentage change in sales and operating income for the Company's two segments and on a consolidated basis, for three and six months when compared to the corresponding periods a year ago.


| $\begin{gathered} \text { SEPT. } \\ 1995^{2,} \end{gathered}$ | $\begin{gathered} \text { AUG. } 27, \\ 1994 \end{gathered}$ | $\stackrel{\circ}{\circ}$ |
| :---: | :---: | :---: |

## SALES

Building products \& Services Automotive glass

Total

OPERATING INCOME
Building products \& Services
$\begin{aligned} \text { \$2,180 } & -\$ 623 \\ 8,090 & \text { NM }\end{aligned}$
-1
NM
Automotive glass
Corporate and other

| \$147,155 | \$117,633 | 25 |
| :---: | :---: | :---: |
| 75,031 | 68,338 | 10 |
| \$222,186 | \$185,971 | 19 |


| \$293,686 | \$231,878 | 27 |
| :---: | :---: | :---: |
| 147,532 | 133,020 | 11 |
| \$441,218 | \$364,898 | 21 |


| 8,090 | 8,199 | -1 |
| ---: | ---: | ---: |
| 428 | -101 | NM |

13,663
168

| $-\$ 22$ | NM |
| ---: | ---: |
| 13,960 | -2 |
| $-1,745$ | NM |

Building Products \& Services (BPS)

BPS reported 25\% revenue growth and produced a small operating profit for the quarter, versus a minor operating loss a year ago, building on similar results experienced in the first quarter. The segment's revenue gains primarily reflected strong activity levels at Harmon Contract and record sales of highperformance architectural glass by the Viracon unit, which benefitted from improving market conditions and the additional capacity placed in service last year. The segment's operating income gain was due to Viracon's improved profitability and modest margin improvements at Harmon Contract. Operating margins remained historically low, however, as both Harmon and Wausau, the segment's architectural metals group, continued to be hampered by sluggish market recoveries and very thin-margin projects entered into before improvements in project screening procedures were initiated last year.

On July 28, 1995, the Company sold selected assets and liabilities of the Nanik Window Coverings group for $\$ 18.3$ million cash, subject to post-closing audit adjustments, if any, which are being finalized pursuant to the sale agreement. The net gain on the sale was $\$ 4.7$ million and is included under the caption, "Other income" in the Consolidated Results of Operations.

On September 2, 1995, Apogee's consolidated backlog stood at $\$ 353$ million, slightly more than first quarter's backlog of $\$ 349$ million, but down $10 \%$ from the $\$ 394$ million reported a year ago. Most of Harmon's and Wausau's low-margin business referred to above is expected to be completed by fiscal year-end. With better-margin projects coming on stream and strong order levels at Viracon, the segment anticipates improved operating earnings during the second half of fiscal 1996.

$$
-7-
$$

Automotive Glass (AG)
AG increased sales by $10 \%$ for the quarter. Despite competitive pricing conditions and lower industry demand, AG's Harmon Glass and Glass Depot groups were able to improve same-location sales slightly. The National Call Center, formerly the Harmon Glass Network, reported $16 \%$ unit growth for the quarter. The segment's Curvlite windshield fabricating unit generated slightly higher windshield sales, outpacing industry measures. Curvlite's sales also grew due to a new program involving the redistribution of tempered automotive glass parts fabricated by another manufacturer.

Despite the improved sales, AG had essentially flat operating income compared to the year-ago period. Competitive pricing and rising costs associated with ongoing information systems and marketing initiatives and programs offset the benefit of the sales gains.

For the first six months, the segment has opened 3 wholesale depots and 16 retail stores, while closing 7 locations, bringing the quarter-end total to 265 retail units and 56 depots. Expansion opportunities, including both possible acquisitions and start-up operations, continued to be investigated.

AG continues to anticipate a solid operating profit for the year. However, weak demand for automotive replacement glass and softening prices, along with the added costs of its selling and administrative initiatives, may cause the segment to report lower operating earnings than a year ago.

Viratec Thin Films

- -------------------

Viratec Thin Films (Viratec), a $50 \%$-owned joint venture and leading supplier of coated glass for computer anti-glare screens, reported stronger sales but lower operating income than a year ago. Profitability was affected by a decline in product pricing and higher research and development expenditures on future
products and process improvements. Viratec's order backlog almost doubled over a year ago and stood at $\$ 20.6$ million at quarter end.

Consolidated

-     - ------------

The following table compares quarterly results with year-ago results, as a
percentage of sales, for each caption.

|  | Three Months Ended |  | Six Months Ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Sept. } 2, \\ 1995 \end{gathered}$ | $\begin{gathered} \text { Aug. } 27, \\ 1994 \end{gathered}$ | $\begin{gathered} \text { Sept. } 2, \\ 1995 \end{gathered}$ | $\begin{gathered} \text { Aug. } 27, \\ 1994 \end{gathered}$ |
| Net sales | 100.0 | 100.0 | 100.0 | 100.0 |
| Cost of sales | 85.7 | 84.3 | 85.6 | 85.0 |
| Gross profit | 14.3 | 15.7 | 14.4 | 15.0 |
| Selling, general and administrative expenses | 9.5 | 11.7 | 10.3 | 11.6 |
| Operating income | 4.8 | 4.0 | 4.2 | 3.3 |
| Interest expense, net | 0.8 | 0.4 | 0.8 | 0.4 |
| Other income, net | (0.1) | - | - | - |
| Earnings before income taxes and other items below | 4.1 | 3.6 | 3.4 | 3.0 |
| Income taxes | 1.5 | 1.5 | 1.3 | 1.2 |
| Equity in net (earnings) of affiliated companies | 0.1 | (0.2) | _ | (0.1) |
| Minority interest | - | (0.1) | - | - |
| Net earnings | 2.5 | 2.3 | 2.1 | 1.9 |
| Income tax rate | 36.1\% | 40.0\% | 37.5\% | 40.0\% |

On a consolidated basis for the three-month and six-month periods, gross profit, as a percentage of net sales, declined as lower margins at AG and a shift in revenues towards BPS, which has lower margins than AG, negatively affected gross profits. Selling, general and administrative expenses (SG \& A) decreased slightly due to cost reduction programs, and the sale of the Nanik group. SG \&A fell significantly as a percent of sales primarily due to the increase in net sales. Net interest expense rose with higher borrowing levels in the first five months of the year. Other income consisted of the $\$ 4.7$ million gain from the sale of the Nanik Window Coverings Group, reduced by charges totaling \$4.5 million. These charges related primarily to the write-down of a minority investment in a start-up venture and an adjustment to the Company's insurance reserves.

The effective income tax rate of $36.1 \%$ declined due to a change in the Company's jurisdictional mix.

LIQUIDITY AND CAPITAL RESOURCES

-     - --------------------------------

Cash balances were higher at quarter end due in large part to cash held by a captive insurance subsidiary. Receivables and inventories increased reflecting higher sales levels, though the Nanik sale offset the increases to reflect a net reduction. Accrued expenses and accounts payable also grew with the increased activity levels. Borrowing levels remained almost even with fiscal year end, with a total debt balance of $\$ 92.7$ million at September 2, 1995, which represented $34 \%$ of invested capital.

Additions to property, plant and equipment totaled $\$ 9.5$ million for the first half of the fiscal year. Major components of these additions included expenditures for information and communications systems throughout the company,
particularly at in the $A G$ segment.
-9-

PART II
OTHER INFORMATION

ITEM 4. Submission of Matters to a Vote of Security Holders


Apogee Enterprises, Inc. Annual Meeting of Shareholders was held on June 20 , 1995. The total number of outstanding shares on the record date for the Annual Meeting was 13,463,137. Eighty-four percent of the total outstanding shares were represented in person or by proxy at the meeting.

The candidates for election as Class III Directors listed in the proxy statement were elected to serve three-year terms, expiring at the 1998 annual meeting. The proposals to ratify the adoption of the proposed amendments to the 1987 Stock Option Plan and the appointment of KPMG Peat Marwick LLP as independent auditors for the Company were also approved. The results of these matters voted upon by shareholders are listed below.

|  | Number of Shares |  | Abstained |
| :---: | :---: | :---: | :---: |
|  | In Favor | Withheld |  |
| Election of Class III Directors: |  |  |  |
| Paul B. Burke | 11,335,961 | 16,743 |  |
| Donald W. Goldfus | 11,333,558 | 19,145 |  |
| James L. Martineau | 11,333,558 | 19,145 |  |
| Ratification of the adoption of the proposed amendment to the 1987 |  |  |  |
| Stock Option Plan | 10,567,745 | 106,928 | 60,416 |
| Ratification of the appointment |  |  |  |
| of KPMG Peat Marwick LLP as |  |  |  |
| independent auditors | 11,123,685 | 4 | 164,077 |

ITEM 6. Exhibits and Reports on Form 8-K

-     - -------------------------------------------------
(a) Exhibits:

Exhibit 11. Statement of Determination of Common Shares and Common Share Equivalents.

Exhibit 27. Financial Data Schedule (EDGAR filing only).
(b) Registrant filed a Current Report on Form 8-K, dated July 26, 1995, in respect of amendments to the Rights Agreement between the Registrant and American Stock Transfer \& Trust Company.

Pursuant to the requirements of the Securities Exchange Act of 1934 , the registrant has duly caused this report to be signed on its behalf by the
undersigned thereunto duly authorized.


| ge No. of Com | Average No. of Common |
| :---: | :---: |
| Shares \& Common Share | Shares \& Common Share |
| quivalents Assumed to | Equivalents Assumed to |
| be Outstanding During | be Outstanding During |
| the Three Months Ended | the Six Months Ended |
| $\begin{array}{cc}\text { September 2, August 27, } \\ 1995 & 1994\end{array}$ | $\begin{array}{cc} \text { September 2, August 27, } \\ 1995 & 1994 \end{array}$ |


| Weighted average number of common shares outstanding (a) | 13,482,119 | 13,364,988 | 13,450,941 | 13,339,016 |
| :---: | :---: | :---: | :---: | :---: |
| Common share equivalents resulting from the assumed exercise of stock options (b) | 154,499 | 82,408 | 158,707 | 72,551 |
| Total primary common shares and common share equivalents | 13,636,618 | 13,447,396 | 13,609,648 | 13,411,567 |

(a) Beginning balance of common stock adjusted for changes in amount outstanding, weighted by the elapsed portion of the period during which the shares were outstanding.
(b) Common share equivalents computed by the "treasury" method. Share amounts represent the dilutive effect of outstanding stock options which have an option value below the average market value for the current period.

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