```
                                    UNITED STATES
            SECURITIES AND EXCHANGE COMMISSION
                        WASHINGTON, DC 20549
                    FORM 10-Q
            [x] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)
                    OF THE SECURITIES EXCHANGE ACT OF 1934
                    OR
            [ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR
            15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
    For Quarter Ended May 31, 1997 Commission File Number 0-6365
                    APOGEE ENTERPRISES, INC.
                (Exact Name of Registrant as Specified in Charter)
            Minnesota
(State of Incorporation)
```

41-0919654
(IRS Employer ID No.)

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7900 Xerxes Avenue South, Suite 1800, Minneapolis, Minnesota 55431
(Address of Principal Executive Offices)
Registrant's Telephone Number (612) 835-1874
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES X NO
APPLICABLE ONLY TO CORPORATE ISSUERS:
Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the close of the latest practicable date.
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Class

Common Stock, \$.33-1/3 Par Value

Outstanding at June 30, 1997 $27,756,713$
APOGEE ENTERPRISES, INC.
FORM 10-Q
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May 31, 1997 March 1, 1997

ASSETS

| Current assets |  |  |
| :---: | :---: | :---: |
| Cash and cash equivalents (including restricted funds of | \$ 9,722 | \$ 4,065 |
| \$-0- and \$208, respectively) |  |  |
| Receivables, net of allowance for doubtful accounts | 205,820 | 204,259 |
| Inventories | 62,343 | 58,261 |
| Costs and earnings in excess of |  |  |
| billings on uncompleted contracts | 17,288 | 25,653 |
| Refundable income taxes | - | 1,004 |
| Deferred tax assets | 5,317 | 4,486 |
| Other current assets | 6,546 | 7,466 |
| Total current assets | 307,036 | 305,194 |
| Property, plant and equipment, net | 121, 824 | 118,799 |
| ```Marketable securities - available for sale``` | 26,496 | 19,656 |
| Investments | 838 | 738 |
| Intangible assets, at cost less accumulated amortization | 52,113 | 52,431 |
| Deferred tax assets | 1,997 | 1,090 |
| Other assets | 2,998 | 3,036 |
| Total assets | \$513, 302 | \$500, 964 |
| LIABILITIES AND SHAREHOLDERS' EQUITY |  |  |
| Current liabilities |  |  |
| Accounts payable | \$ 66,842 | \$ 73,325 |
| Accrued expenses | 58,122 | 61,435 |
| Billings in excess of costs and earnings on uncompleted contracts | 40,003 | 40,154 |
| Accrued income taxes | 9,063 | - |
| Current installments of long-term debt | 1,707 | 1,707 |
| Total current liabilities | 175,737 | 176,621 |
| Long-term debt | 140,379 | 127,640 |
| Other long-term liabilities | 21,670 | 24,554 |
| Shareholders' equity |  |  |
| Common stock, \$.33 1/3 par value; authorized 50,000,000 |  |  |
| shares; issued and outstanding $27,830,412$ and $27,882,000$ shares, respectively | 9,277 | 9,294 |
| Additional paid-in capital | 36,907 | 34,686 |
| Retained earnings | 130,184 | 129,424 |
| Cumulative translation adjustment and unearned compensation | (852) | $(1,255)$ |
| Total shareholders' equity | 175,516 | 172,149 |
| Total liabilities and shareholders' equity | \$513, 302 | \$500, 964 |

See accompanying notes to consolidated financial statements.

## APOGEE ENTERPRISES, INC. AND SUBSIDIARIES

CONSOLIDATED RESULTS OF OPERATIONS
FOR THE QUARTERS ENDED May 31, 1997 and JUNE 1, 1996 (Thousands of Dollars Except Share and Per Share Amounts)

|  | Quarter Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | May 31, 1997 |  | June 1, 1996 |  |
| Net sales | \$ | 244,782 | \$ | 228,608 |
| Cost of sales |  | 199,101 |  | 192, 080 |
| Gross profit |  | 45,681 |  | 36,528 |
| Selling, general and administrative expenses |  | 32,353 |  | 26,171 |
| Operating income |  | 13,328 |  | 10,357 |
| Interest expense, net |  | 2,304 |  | 2,355 |
| Earnings before income taxes and other items below |  | 11, 024 |  | 8,002 |
| Income taxes |  | 4,000 |  | 2,954 |
| Equity in net loss of affiliated companies |  | 250 |  | 60 |
| Minority interest |  | - |  | 12 |
| Net earnings | \$ | 6,774 | \$ | 4,976 |
| Earnings per share | \$ | 0.24 | \$ | 0.18 |
| Weighted average number of common shares and common share equivalents outstanding | 28,509, 000 |  | 27,662,000 |  |
| Cash dividends per common share | \$ | 0.045 | \$ | 0.043 |

See accompanying notes to consolidated financial statements.

(1) In 1996, the estimated cost of the Marcon and Viratec acquisition, subsequently determined in January 1997, was included in investing activities and was offset by an increase in accrued expenses in operating activities.

See accompanying notes to consolidated financial statements.

1. Summary of Significant Accounting Policies

Principles of Consolidation
In the opinion of the Company, the accompanying unaudited consolidated financial statements contain all adjustments (consisting of only normal recurring accruals) necessary to present fairly the financial position as of May 31,1997 and March 1, 1997, and the results of operations and cash flows for each of the thirteen week periods ended May 31, 1997 and June 1, 1996. Certain prior year amounts have been reclassified to conform to the current period presentation.

The financial statements and notes are presented as permitted by Form 10-Q and do not contain certain information included in the Company's annual financial statements and notes.

The results of operations for the thirteen week periods ended May 31, 1997 and June 1, 1996 are not necessarily indicative of the results to be expected for the full year.

Accounting period
The Company's fiscal year ends on the Saturday closest to February 28. Each interim quarter ends on the Saturday closest to the end of the months of May, August and November.
2. Earnings per share

Share and per share amounts have been restated to reflect the two-for-one stock split, effected in the form of a $100 \%$ stock dividend, issued in February 1997.
3. Inventories

Inventories consist of the following:

| May 31, 1997 | March 1, 1997 |
| :---: | :---: |
| $\$ 19,274$ | $\$ 14,760$ |
| 4,106 | 3,863 |
| 38,963 | 39,638 |
| $--\cdots-\cdots-\cdots$ |  |
| $\$ 62,343$ | $\$ 58,261$ |
| =========== | $==========$ |

Sales and Earnings
First quarter earnings rose $36 \%$ to $\$ 6.8$ million, or 24 cents per share, from $\$ 5.0$ million, or 18 cents per share, a year ago. Last year's per share figure reflects the two-for-one stock split, effected in the form of a $100 \%$ stock dividend, issued to shareholders in February, 1997. Sales were $\$ 244.8$ million, a $7 \%$ increase over the $\$ 228.6$ million reported a year ago.

The following table presents sales and operating income data for the Company's three segments and on a consolidated basis for the first quarter, when compared to the corresponding period a year ago. Operating results are discussed below.

|  | Quarter Ended |  |  |  | $\begin{gathered} \text { Percentage Change } \\ 1996 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \text { May 31, } \\ 1997 \end{gathered}$ |  | $\begin{gathered} \text { June 1, } \\ 1996 \end{gathered}$ |  |
| Sales |  |  |  |  |  |
| Glass technologies | \$ | 52,045 | \$ | 44,269 | 18 |
| Auto glass |  | 90, 257 |  | 78,418 | 15 |
| Building products \& services |  | 104,723 |  | 109,190 | (4) |
| Eliminations |  | $(2,243)$ |  | $(3,269)$ | (31) |
| Total |  | 244,782 |  | 228,608 | 7 |
| Operating Income (Loss) |  |  |  |  |  |
| Glass technologies | \$ | 5,277 | \$ | 4, 023 | 31 |
| Auto glass |  | 6,345 |  | 6,205 | 2 |
| Building products \& services |  | 1,734 | \$ | 561 | 209 |
| Corporate and other |  | (28) |  | (432) | (94) |
| Total | \$ | 13,328 | \$ | 10,357 | 29 |

Glass Technologies (GT)
Apogee's Glass Technologies segment reported another quarter of improved sales and operating earnings in the first quarter. Sales increased by $18 \%$, while earnings jumped $31 \%$. Both improvements were primarily due to the development of significantly higher sales for Viratec Thin Films' coating of curved glass surfaces of cathode ray tubes (CaRT). CaRT sales more than doubled for the quarter and allowed the unit to report a small operating profit for that business. Viratec's flat glass coating business had a double-digit sales gain and solid earnings for the period.

Quarterly earnings at Viracon, the segment's largest business, were flat due partly to an unusually large number of customer shipments delayed to following quarters, as sales rose by just $4 \%$. Customer demand for Viracon's products remains strong and the shipments delayed in the first quarter should boost future results. The segment's Tru Vue unit also improved its sales and earnings in its seasonally soft first quarter.

The Glass Technologies segment expects to experience positive quarterly earnings comparisons for the remainder of the year as Viracon anticipates continued strong demand for fabricated architectural glass products and Viratec is experiencing strong order rates for its coated glass products.

## Auto Glass (AG)

AG reported $15 \%$ sales growth in the first quarter, with just over half of the increase due to the Portland Glass units acquired in the fourth quarter of fiscal 1997. However, operating income rose only $2 \%$ to $\$ 6.3$ million as retail margins were affected by competitive industry conditions and the costs of longterm business initiatives, including both marketing efforts and information systems development. The segment's Glass Depot and Curvlite units produced good sales and earnings for the period.

At the close of the first quarter, Harmon had 323 retail locations in over 40 states. The segment also had 66 wholesale depots and 8 Midas Muffler franchises. The segment continues to explore opportunities to expand the reach of its businesses.

Although AG expects to produce solid operating results for the year, the uncertainty of industry unit sales and pricing continues to make it difficult to project operating earnings for the remainder of the fiscal 1998.

Building Products \& Services (BPS)
BPS reported another quarter of improved year-over-year results. As expected, net sales decreased four percent to $\$ 104.7$ million, representing just $43 \%$ of consolidated net sales. This decline reflected lower revenues at the segment's New Construction unit, partly offset by the Detention/Security unit's $28 \%$ sales increase. US and Asian New Construction revenues fell by $28 \%$ and $27 \%$, respectively, while revenues in Europe rose by $13 \%$.

Operating earnings more than tripled to $\$ 1.7$ million, up from $\$ 561,000$ a year ago. The Detention/Security group leveraged its sales improvement into a solid profit versus a small loss in the comparable quarter a year ago. Domestic New Construction operations reported a nominal profit compared to a loss in last year's first quarter. International curtainwall operations experienced a $\$ 1.4$ million operating loss, primarily due to poor results at our French unit. The Wausau Architectural Products group contributed a slightly improved profit for the period.

The New Construction business continued to be the primary focus of management efforts to improve profitability. During the quarter, administrative and engineering staffing levels were reduced to more appropriately match the unit's current backlog and anticipated revenue base. New Construction also took steps to begin closure of its Asian contract offices. Management is exploring various strategic alternatives for its New Construction unit, particularly for its European operation. Although European operations are likely to continue to experience losses in the next few quarters, the Company believes that earnings from the segment's other businesses will more than offset such losses and the segment will continue to show steady, if modest, earnings improvement.

Backlog
At May 31, 1997, Apogee's consolidated backlog was $\$ 373$ million, up 4\% from fiscal year end, but down $14 \%$ from a year ago. The backlogs of the Building Products \& Services segment's operations, which represent over $80 \%$ of Apogee's consolidated backlog, were down slightly from March 1, 1997, but were 25\% lower than twelve months earlier. Asian and European New Construction backlogs were both down by over 50\% year-to year, while the US backlog was essentially unchanged from a year ago. Glass Technologies' Viracon operation reported a higher backlog of sales for its architectural glass products and Viratec Thin Films' backlog more than doubled, partly due to higher order levels for the CaRT business.

The following table compares quarterly results with year-ago results, as a percentage of sales, for each caption.

|  | Percentag | $f$ Sales |
| :---: | :---: | :---: |
|  | 1998 | 1997 |
| Net sales | 100.0 | 100.0 |
| Cost of sales | 81.3 | 84.1 |
| Gross profit | 18.7 | 15.9 |
| Selling, general and administrative expenses | 13.2 | 11.4 |
| Operating income | 5.4 | 4.5 |
| Interest expense, net | 0.9 | 1.0 |
| Earnings before taxes | 4.5 | 3.5 |
| Income taxes | 1.6 | 1.3 |
| Equity in net loss of affiliated companies | 0.1 | - |
| Minority interest | - | - |
| Net earnings | 2.8 | 2.2 |
| ctive tax rate | 36.3\% | 36.9\% |

On a consolidated basis, cost of sales, as a percentage of net sales, fell to its lowest figure this decade. This reflected productivity gains at BPS's Detention unit, all of GT's operating units, particularly Viratec, and the AG's Curvlite unit, as well as the change in sales mix reflecting lower New Construction revenues. These factors were partly offset by higher material costs experienced by the AG segment's Retail and Distribution operations.

Selling, general and administrative (SG\&A) expenses rose by $\$ 6.2$ million, or 24\%. The increase included higher salaries, commissions and bonus expenses, the latter two items associated with increased sales and profitability, as well as severance costs associated with certain management changes and the reduction of administrative and engineering staffing levels at BPS. Apogee expects that SG \& A costs for the remainder of the year will exceed last year's levels, but by lower amounts than experienced in the first quarter. Net interest expense was essentially unchanged from last year. Slightly lower interest rates offset the increase in interest-bearing liabilities.

The effective income tax rate was slightly lower than a year ago. Among other items, Apogee's tax rate continued to reflect the benefit of significant export sales and favorable international tax activity.

## Liquidity and Capital Resources

At quarter end, the Company's working capital was marginally above that reported at March 1, 1997. An $\$ 8.4$ million reduction in costs and earnings in excess of billings on uncompleted contracts was partly offset by small increases in receivables and inventories, resulting in a $\$ 5.7$ million increase in cash for the quarter.

Bank borrowings stood at $\$ 137.8$ million at May 31, 1997, $\$ 13.3$ million higher than at March 1, 1997. The additional borrowings were required to cover the gap by which capital spending, the buyback of 320,000 common shares pursuant to the Company's previously announced share repurchase program and working capital requirements exceeded net earnings and noncash charges. At May 31, 1997, longterm debt stood at 42\% of total capitalization.

Additions to property, plant and equipment totaled approximately $\$ 8.4$ million. Major items included expenditures for data management, information processing and manufacturing capacity. The AG segment also completed one acquisition of retail auto glass replacement stores for \$500,000.

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A number of factors should be considered in conjunction with any discussion of operations or results by the Company or its representatives and any forwardlooking discussion, as well as comments contained in press releases, presentations to securities analysts or investors, or other communications by the Company.

These factors are set forth in the cautionary statements filed as Exhibit 99 to the Company's Form 10-K and include, without limitation, cautionary statements regarding changes in economic and market conditions, factors related to competitive pricing, commercial building market conditions, management of growth, the integration of acquisitions, the realization of expected economies gained through expansion and information systems technology, industry conditions, including that the industries in which the business segments compete are cyclical in nature and sensitive to changes in general economic conditions, the competitive environment in which the Company's business segments operate, including that the industries are highly competitive and fairly mature, and the Company's international operations which are subject to the general risks of doing business abroad and of entering new markets. The Company wishes to caution investors and other to review the statements set forth in Exhibit 99 and that other factors may prove to be important in affecting the Company's business or results of operations. These cautionary statements should be considered in connection with this Form $10-\mathrm{Q}$, including the forward looking statements contained in the Management's discussion and analysis of the Company's three business segments. These cautionary statements are intended to take advantage of the "safe harbor" provisions of the Private Securities Litigation Reform Act of 1995.

ITEM 6. Exhibits and Reports on Form 8-K

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(a) Exhibits:

Exhibit 11. Statement of Determination of Common Shares and Common Share Equivalents.

Exhibit 27. Financial Data Schedule (EDGAR filing only)
(b) The Company did not file any reports on Form 8-K during the quarter for which this report is filed.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized

APOGEE ENTERPRISES, INC.

Date: July 15, 1997

## Date: July 15, 1997

/s/Donald W. Goldfus
Donald W. Goldfus
Chairman of the Board,
Chief Executive Officer and President
/s/Terry L. Hall
Terry L. Hall
Vice President Finance and Chief Financial Officer
Exhibit Page
Exhibit 11 Statement of Determination of Common Shares and Common Share Equivalents ..... 14
Exhibit 27 Financial Data Schedule (EDGAR filing only)

| Average No \& Common Assumed During th | ommon Shares Equivalents utstanding ter Ended: |
| :---: | :---: |
| May 31, 1997 | June 1, 1996(c) |
| 27,903,938 | 27,143,020 |
| 605,469 | 519,338 |
| 28,509,407 | 27,662,358 |

(a) Beginning balance of common stock adjusted for changes in amount outstanding, weighted by the elapsed portion of the period during which the shares were outstanding.
(b) Common share equivalents computed by the "treasury" method. Share amounts represent the dilutive effect of outstanding stock options which have an option value below the average market value for the current period.
(c) Restated to reflect the stock split, effected in the form of a $100 \%$ stock dividend, issued in February 1997.

```
3-MOS
        FEB-28-1998
        MAR-02-1997
            MAY-31-1997
                9,722
                    26,496
            213,498
                        7,678
                        62,343
            307,036
                                    250,335
            128,511
            513,302
175,737
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            0
513,302
0
0
9,277
166,239
513,302
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408 \\
2,304 & \\
11,024 & \\
4,000 \\
6,774 & \\
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6,774 \\
0.24 \\
0.24
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